

# Ocean Crossover

INGER M. GRAVES

a xylem brand

## Aanderaa At A Glance



50+ years as supplier of ocean sensors, instruments and systems Sensor and solution design and manufacture in house Located in Bergen

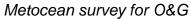


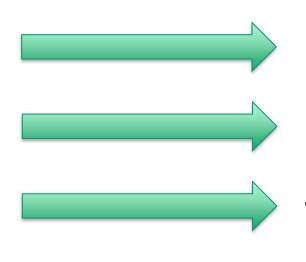
# **Why Cross Over**

## Challenges in the markets:

- Downturn in the oil industry
- Ripple effects also in other ocean industries









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Do we have technology well suited for other markets

Is our competence relevant

What markets have relevant needs



## **Success Criteria**

## Understanding your core:

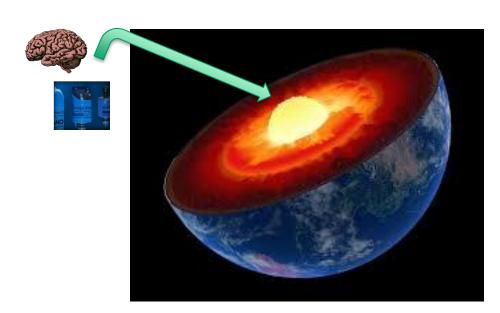
- Technology
- Competency: product market
- Channels/partners

#### **Dedication of Effort:**

- Dedicate personnell
- Set it up as a measurable business

## Managing change process:

- Manufacturing
- Marketing
- Sales







# **Crossing Over to Aquaculture**

## What characterized the aquaculture market?

- Large growth in aquaculture
- Flattening or decreasing production
- Lice problems
- Efficiency improvements and focus on cost cutting
- Environmental impacts
- Sustainability
- Increasing regulations



**Understanding the Value We Could Provide** 

**Problem**: increase production

Cause: lice, fish death before harvest, algae, environmental impact -

restrictions

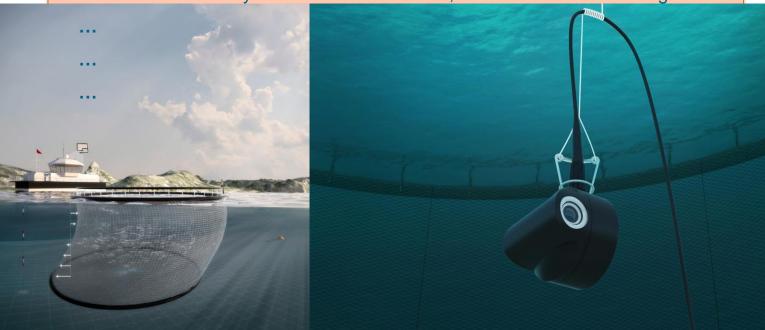
**Solution**: Oxygen, turbidity, provide information on the environmental impact

on the fish

**Problem**: pollution around the site

Cause: dimensioning, not enough water circulation

**Solution**: site survey: current measurements, environmental monitoring





# **Understanding the Value We Could Provide**

**Problem: HSEQ** 

Cause: risky operations surrounding boat operation, manual operations and

other

**Solution**: understand when the conditions are dangerous, plan around wave and current conditions at site: net cleaning, maintenance, dimensioning

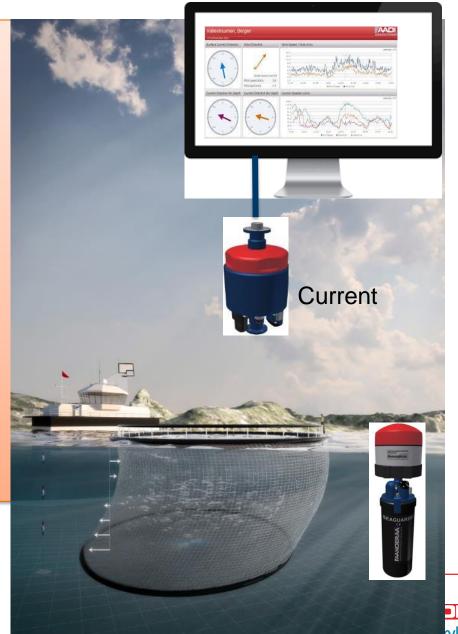
**Problem:** Efficient feed dispension

Cause: enough food does not reach fish, fish does not eat food

**Solutions:** Food disappears out of the cage due to too much current, measure current to plan right time and right direction to dispense. Fish is not hungry/well due to low oxygen, measure oxygen to plan right time

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## How Did It Go?

- Existing product -> New Market
  - Possible but...

- New Market
  - Challenges in Sales
    - Direct to individual sites
    - Sales via the Main Office
    - Collaborations and partnerships





